## empowerment:

strengthening your attraction strategies



#### workmonitor 2022.

One of the most significant challenges organizations face today is talent scarcity. To attract and retain top talent, employers are reconsidering current employee value propositions, including monetary and non-financial incentives.

## mind the gap.

According to our 2022 survey, only 22% of employees have received enhanced benefits such as paid time off, more generous healthcare provisions and better retirement plans in the past 12 months. In addition, under one-third received wage increases or training and development.



would consider a **70%** would consider a new role if the terms were attractive were attractive



72% feel that work is essential to their sense of self

feel that work is sense of self

human forward

Our Workmonitor survey revealed 4 key value propositions employees want:

## 1. financial incentives

With inflation at historic highs, better pay is top of mind for the global workforce. According to our survey, most respondents aren't getting an increase in compensation to address the rising cost of living.

In the past 12 months, just 36% of employees received a pay raise. Employee age has also played a factor in monetary compensation.

## employee received a pay raise: employee received a contract: 40% Age 18-35 Over 55 Age 18-35 Over 55

 $\Rightarrow$  Pro Tip! Paying competitive rates is imperative in today's talent market.

# 2. job flexibility

With pandemic restrictions lifted, most offices around the world are free to reopen. However, employees today enjoy a more flexible schedule and companies seem apt to retain work-from-home policies.





of respondents



saw no change in work hour flexibility



 $\therefore$  Pro Tip! Recognizing individual employees can boost morale, encourage friendly competition and stimulate innovation regardless of location.

## 3. training and development opportunities

Another key strategy to keep current employees and attract new ones is to offer enhanced training and development opportunities. This way, talent can continue to improve their employability.



 $\Rightarrow$  Pro Tip! Make development an everyday event through microlearning, an incremental and manageable training method.

# 4. better employee benefits

Better employee benefits are a powerful way to add value proposition to an organization. However, the most important benefits can change for employees as they age. A notable gap exists in enhanced benefits recieved — as well as preferences — between generations:



18-24 year-olds received enhanced benefits, such as more PTO



55-67 year-olds received enhanced benefits, such as health benefits and pensions

 $\therefore$  Pro Tip! Track how incentive practices are shifting as a result of talent

scarcity and adjust attraction strategies as needed.

#### nearly two-thirds

of survey respondents are committed to their current employer

#### one-quarter

36%

of survey respondents are actively seeking new employment at any time



 $\stackrel{\text{\tiny treshow}}{\to}$  Pro Tipl A combination of financial and non-monetary incentives creates an attraction strategy that promotes employee loyalty and appeals to job seekers.



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